

**TORONTO ZOO
CAPITAL WORKS PROGRAM 2012-2021
DRAFT
(\$000's)**

Affordability Priority (Status)	Priority	Project Title (to be placed in priority order)	Carryforward 2011	2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		Total 2012-2021	
				Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt
<u>Debt Supported Projects</u>																									
S5	1	Eurasia Redevelopment *	700	2,524	1,624	2,684	2,168																	5,908	4,492
S5	2	Giraffe House / Hoofstock	266	550	550	1,000	1,000																	1,816	1,816
S7	3	Wildlife Health Centre				500	500	9,000	3,300	6,000	1,000													15,500	4,800
S7	4	Orangutan II & III: Indoor/Outdoor Exhibits						500	500	3,800	3,200	3,700	1,300											8,000	5,000
S7	5	Canadian Wilderness								2,000		10,000	2,000	13,000	3,000									25,000	5,000
S7	6	New Hippo House & Exhibit										500	500	1,000	1,000	6,000	4,000							7,500	5,500
S7	7	Tropical Americas -Renovation														1,000		3,500	3,500	4,000	3,000			8,500	6,500
S5	8	Ride & Revenue Development																		400	400	2,900	2,900	3,300	3,300
S5	A	Building & Services Refurbishment		1,287	1,287	1,182	1,182	1,200	1,200	1,100	1,100	1,150	1,150	1,150	1,150	1,100	1,100	1,300	1,300	1,200	1,200	1,400	1,400	12,069	12,069
S5	B	Exhibit Refurbishment		469	469	500	500	350	350	300	300	400	400	300	300	350	350	450	450	500	500	650	650	4,269	4,269
S5	C	Information Systems		260	260	250	250	300	300	150	150	250	250	250	250	300	300	350	350	400	400	500	500	3,010	3,010
S5	D	Grounds and Visitor Improvements		310	310	400	400	350	350	250	250	400	400	300	300	250	250	400	400	500	500	550	550	3,710	3,710
S. Total - Debt Supported Projects			966	5,400	4,500	6,516	6,000	11,700	6,000	13,600	6,000	16,400	6,000	16,000	6,000	9,000	6,000	6,000	6,000	7,000	6,000	6,000	6,000	98,582	59,466
<u>Externally Funded Projects</u>																									
S7	1	Giant Panda		4,100		6,000																		10,100	
S7	2	Schofield Memorial Garden		1,500		2,500																		4,000	
S7	3	Front Entrance & Food Services				2,000		4,000																6,000	
S7	4	Breeding / Holding Facility						125		3,089														3,214	
S7	5	Elephant Expansion										900		900		9,000		8,200						19,000	
S7	6	Educational Development															1,500		10,000		10,500			22,000	
S7	7	Gorilla II: Outdoor Display																	200		2,800			3,000	
S7	8	Rouge Valley Interpretive Centre															2,664							2,664	
S. Total - Externally Funded Projects				5,600		10,500		4,125		3,089		900		900		9,000		12,364		10,200		13,300		69,978	
TOTAL Debt Supported & Externally Funded Projects			966	11,000	4,500	17,016	6,000	15,825	6,000	16,689	6,000	17,300	6,000	16,900	6,000	18,000	6,000	18,364	6,000	17,200	6,000	19,300	6,000	168,560	59,466
2012 CAPITAL TARGETS					4,500		6,000		6,000		6,000		6,000		6,000		6,000		6,000		6,000		6,000		58,500

* Funding of \$1,416.0 applied for Eurasia project in 2012-2013 from Internally Restricted Insurance Fund.