

TORONTO ZOO
CAPITAL WORKS PROGRAM 2011-2020
Council Approved 2011-02-24
(\$000's)

| Affordability Priority (Status) | Priority | Project Title (to be placed in priority order) | Approved Cashflow 2010 | Carry Fwd from 2010 | 2011 | | 2012 | | 2013 | | 2014 | | 2015 | | 2016 | | 2017 | | 2018 | | 2019 | | 2020 | | Total 2011-2020 | | |
|--|----------|---|------------------------|---------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|-----------------|----------------|---------------|
| | | | | | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross | Debt | Gross |
| Internally Funded Projects | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| S5 | 2 | North Zoo Site - Eurasia * | 1,805 | | 700 | 700 | 2,524 | 1,624 | 2,330 | 1,814 | | | | | | | | | | | | | | | | 5,554 | 4,138 |
| S5 | 3 | Penguin Exhibit | 446 | 200 | 575 | 575 | | | | | | | | | | | | | | | | | | | | 575 | 575 |
| S5 | 4 | Design of Animal Health Centre | 934 | 500 | 209 | 209 | | | | | | | | | | | | | | | | | | | | 209 | 209 |
| S5 | 5 | Elephant - Winter Holding | | | 250 | 250 | 550 | 550 | 2,000 | 2,000 | 6,000 | 2,311 | | | | | | | | | | | | | | 8,800 | 5,111 |
| S5 | 6 | Front Entrance & Food Services | | | 200 | 200 | | | | | | | | | | | | | | | | | | | | 200 | 200 |
| S5 | 7 | Giraffe House Refurbishment | | | 266 | 266 | | | | | 1,000 | 1,000 | 1,340 | 1,340 | | | | | | | | | | | | 2,606 | 2,606 |
| S5 | 9 | Orangutan II & III: Indoor/Outdoor Exhibits | | | | | | | | | | | 2,603 | 2,603 | 2,457 | 2,457 | 2,700 | 2,700 | | | | | | | | 7,760 | 7,760 |
| S5 | 10 | Gorilla II: Outdoor Display | | | | | | | | | | | | | | | | | 1,893 | 1,893 | 1,000 | 1,000 | | | | 2,893 | 2,893 |
| S7 | 13 | Hippo House & Exhibit Refurbishment | | | | | | | | | | | | | | | | | 1,300 | 1,300 | 3,500 | 3,500 | 2,500 | 2,500 | | 7,300 | 7,300 |
| S5 | 15 | Mandrill Outdoor | | | | | | | | | | | | | | | | | | | | | 700 | 700 | | 700 | 700 |
| S5 | A | Building & Services Refurbishment | 2,756 | | 1,029 | 1,029 | 1,287 | 1,287 | 1,196 | 1,196 | 1,196 | 1,196 | 1,229 | 1,229 | 2,050 | 2,050 | 1,768 | 1,768 | 1,853 | 1,853 | 600 | 600 | 1,300 | 1,300 | | 13,508 | 13,508 |
| S5 | B | Exhibit Refurbishment | 755 | | 323 | 323 | 469 | 469 | 481 | 481 | 731 | 731 | 400 | 400 | 742 | 742 | 783 | 783 | 268 | 268 | 250 | 250 | 550 | 550 | | 4,998 | 4,997 |
| S5 | C | Information Systems | 613 | 255 | 260 | 260 | 260 | 260 | 104 | 104 | 357 | 357 | 150 | 150 | 266 | 266 | 265 | 265 | 324 | 324 | 350 | 350 | 550 | 550 | | 2,886 | 2,886 |
| S5 | D | Grounds and Visitor Improvements | 708 | 300 | 188 | 188 | 310 | 310 | 405 | 405 | 405 | 405 | 278 | 278 | 485 | 485 | 484 | 484 | 362 | 362 | 300 | 300 | 400 | 400 | | 3,617 | 3,617 |
| | | Parking Lot Resurfacing | 500 | | | | | | | | | | | | | | | | | | | | | | | | |
| Total - Approved Projects | | | 8,017 | 1,255 | 4,000 | 4,000 | 5,400 | 4,500 | 6,516 | 6,000 | 9,689 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 61,605 | 56,500 |
| Externally Funded Projects | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| S7 | 1 | Schofield Memorial Garden | | | 500 | | 1,500 | | 2,500 | | | | | | | | | | | | | | | | | | 4,500 |
| S7 | 2 | Giant Panda | | | | | | | 8,000 | | 2,000 | | | | | | | | | | | | | | | | 10,000 |
| S7 | 4 | Animal Health Centre | | | | | | | 9,500 | | 5,500 | | | | | | | | | | | | | | | | 15,000 |
| S7 | 5 | Elephant - Paddock Expansion | | | | | | | | | | | 5,000 | | 10,000 | | 10,000 | | | | | | | | | | 25,000 |
| S7 | 6 | Front Entrance & Food Services | | | | | | | 2,000 | | 4,000 | | | | | | | | | | | | | | | | 6,000 |
| S7 | 8 | Canadian Wilderness | | | | | | | | | 3,774 | | 11,322 | | 9,454 | | | | | | | | | | | | 24,550 |
| S7 | 11 | Breeding/Holding Facility | | | | | | | | | | | | | 125 | | 3,089 | | | | | | | | | | 3,214 |
| S7 | 12 | North Zoo Site - Tropical Americas | | | | | | | | | | | | | | 750 | | 3,507 | | 3,998 | | | | | | | 8,255 |
| S7 | 14 | Educational Development | | | | | | | | | | | | | | | | 1,454 | | 10,175 | | | | | | | 21,956 |
| S7 | 16 | Rouge Valley Interpretive Centre | | | | | | | | | | | | | | | | | | | | | | 2,664 | | | 2,664 |
| S7 | 17 | Ride & Revenue Development | | | | | | | | | | | | | | | | | | | | | | 2,754 | | | 2,754 |
| Total - Externally Funded Projects | | | | | 500 | | 1,500 | | 22,000 | | 15,274 | | 16,322 | | 19,579 | | 13,839 | | 4,961 | | 14,173 | | | | 15,746 | 123,893 | |
| TOTAL Approved & Externally Funded Projects | | | 8,017 | 1,255 | 4,500 | 4,000 | 6,900 | 4,500 | 28,516 | 6,000 | 24,963 | 6,000 | 22,322 | 6,000 | 25,579 | 6,000 | 19,839 | 6,000 | 10,961 | 6,000 | 20,173 | 6,000 | 21,746 | 6,000 | 185,498 | 56,500 | |
| 2011 CAPITAL TARGETS | | | | | 4,000 | | 4,500 | | 6,000 | | 6,000 | | 6,000 | | 6,000 | | 6,000 | | 6,000 | | 6,000 | | 6,000 | | | | |

* Funding of \$1,416.0 applied for Eurasia project in 2012-2013 from Internally Restricted Insurance Fund.